

### *Summary*

Michael Montgomery brings more than 45 years of utility industry expertise, including 19 years in management consulting, five years with a broadband telecommunications company, and 22 years in engineering, operations, and executive roles at Central and South West (CSW). He holds a B.S. in electrical engineering and is a registered professional engineer.

### *Areas of Specialization*

- Business Support Services
- Cybersecurity
- Transmission and Distribution
- Grid Modernization
- Organizational Redesign and Staffing
- Project Management

### *Recent Assignments*

- Managed USDA RUS New ERA grant application for a large G&T cooperative
- Oversaw transmission and distribution IIJA DOE GRIP grant applications for a major utility
- Assessed substation and transmission project management for a large utility
- Conducted NIST cybersecurity controls maturity assessment for a major electric utility
- Implemented centralized document management system for a utility-scale renewables company
- Designed post-deployment AMI operations organization for a large-scale utility
- Conducted sensor technology inventory for grid modernization strategy
- Developed cybersecurity and IT business management models for a midwestern RTO
- Created multi-year plans for regulatory-driven EV-charging station growth
- Led reorganization of a large electric utility substation operations (1,000 employees)
- Evaluated AMI/intelligent grid business case and benefits tracking for a major utility
- Prepared testimony for comprehensive DER framework for a large government-owned utility